



ME2017 Project Management: Leading Project-based Operations 6.0 credits

Projektledning: Ledning av projektbaserad verksamhet

Course syllabus for ME2017 valid from Spring 12, edition 1.

Intended learning outcomes

The aim of the course is to develop the student's knowledge on industrial project management and management of project-based operations. After passing the course, the participant shall be well prepared to take part in managerial functions in industrial projects. The participant shall also have reached the level of theoretical knowledge required for taking the certification test Certificated Project Management Practitioner (IPMA level D), issued by International Project Management Association.

To pass the course you should be able to:

- Give account for how projects as a work form historically have developed to an important organizational principle, and also explain its effects on modern Swedish industry
- Give account for and also give examples of methods and models for programme- and project portfolio management in a multi project setting
- Explain and adapt the tools and techniques used to initiate, establish and execute programme and project portfolios in a multi-project setting
- Explain what a project management office is and what responsibilities it normally has.
- Develop a multi project management model for a specific project-based organization
- Categorize and summarize the problems that arise when it comes to learning, knowledge management and communication in a multi project setting. And also be able to explain how these normally is handled.

For a higher grade you should also be able to:

- Describe, explain and analyse how, and with what purpose, a project management office can and should be placed in the organizational design depending on what kind of business being projectified
- Describe, explain and analyze what challenge multi project management often faces, and at the same time which limits traditional (muti) project management literature has concerning this
- Describe what individual and organizational problems that arises in a multi project setting and also reason around how these should/could be handled depending of what kind of business being projectified
- Describe, analyze and reason around how the concept of Project Maturity can be used and enhanced in a multi project setting to increase its competitiveness.

Course main content

The course focus on management of project-based organizations and operations. This implies a focus on the organization and management of multi-project settings, including project selection, standardized project management models, project offices and project maturity models. The course also prepares for personnel management in project-based operations, and problems of learning and communication are discussed. Representatives of leading organizations in Sweden participate on a guest lecturer basis.

Eligibility

Basic Course in Project Management, or similar.

Documented proficiency in Swedish B and English B or equivalent.

Literature

Will be announced in the course PM.

Examination

- INL1 - Assignments, 2.0 credits, grade scale: P, F
- SEM2 - Seminar, 1.0 credits, grade scale: P, F
- TENA - Examination, 3.0 credits, grade scale: A, B, C, D, E, FX, F

Requirements for final grade

Written examination. Hand in written assignment. Participate in the guest lectures. Participate in at least three seminars. Participate in the oral examination of the written assignment.